

MINUTES OF MEETING ALEXANDRA PALACE AND PARK BOARD HELD ON MONDAY 14 DECEMBER 2020, 7.30-9.30PM

PRESENT:

Councillors: Mike Hakata (Chair), Elin Weston (Vice-Chair), Dana Carlin, Eldridge Culverwell and Bob Hare

Non-voting Members: Jason Beazley, Duncan Neill and Nigel Willmott

45. FILMING AT MEETINGS

The Chair informed all present that the meeting was being live streamed on the Council's website.

46. APOLOGIES FOR ABSENCE

Apologies for absence were received from Cllr da Costa.

47. URGENT BUSINESS

None.

48. DECLARATIONS OF INTERESTS

None.

49. QUESTIONS, DEPUTATIONS OR PETITIONS

None.

50. MINUTES

RESOLVED that

- i. **The minutes of the Alexandra Palace and Park Board meeting held on 14 September 2020 be approved subject to the following amendments:**

Minute item 30, paragraph 3 be amended to read:

It was important to place on record the value of the FOAPT, and Ms Stewart passed on the Executive Team's particular thanks to Nigel Willmott and Pat Brearey. The report recommended that the constitution of the FoAPT be amended to delete the delegation from the Trust Board of a member to the FoAPT committee. This would bring the FOAPT in line with other stakeholder and special interest groups such as the Friends of Alexandra Park.

- ii. **The minutes of the Alexandra Palace and Park Board meeting held on 20 October 2020 be approved;**

iii. **The minutes of the Alexandra Park and Palace Advisory Committee held on 5 November 2020 be noted; and**

iv. **The minutes of the joint Alexandra Park and Palace and Advisory Committee & Alexandra Palace and Park Consultative Committee held on 5 November 2020 be noted.**

51. REPORT FROM THE CHAIR OF THE FINANCE, RESOURCE, RISK & AUDIT COMMITTEE (FRRAC)

Councillor Carlin introduced the report as set out.

RESOLVED that the report be noted.

52. CEO'S REPORT

Louise Stewart, Chief Executive Alexandra Palace, introduced the report as set out. Since the preparation of the report the Palace had received confirmation of £2.9m of funding from the Culture Recovery Fund which would support recovery and delivery of the five year plan.

Following questions from the Board, it was noted that:

- Final snagging of the East Wing - inspections had been regularly undertaken since completion, with no issues to report currently.
- Ice Rink – the Covid measures implemented were concentrated on the management of people entry and egress. The reception area had been moved for the safe flow of people, protective screens installed and signage requesting people to wear masks when not on the ice.
- Anti-Social Behaviour continued to be an issue. Security was in place to protect the assets and vehicles were moved on, however despite support from the Police they continued to return. Further night time road closures were being considered but there were cost implications to this. A further risk assessment would be conducted and the Local Authority would be liaised with around any changes required and costs associated. Implementing car park charging would enable the Trust to reclaim control of the park.
- Darts would continue to take place at the Palace, but behind closed doors with no public attendance.
- Park visitors increased enormously, but there was little data on where visitors came from. It was hoped that some would continue to be regular visitors to the park in the future.

RESOLVED that the report be noted.

53. CAR PARK CHARGING

Louise Stewart, Chief Executive Alexandra Palace, introduced the report as set out and explained that the project team was now in place and aimed to deliver by April 2021. The auditors had been challenged on their original advice that parking should

be treated as commercial trading. Advice had been sought to achieve the most financially efficient outcome for the Trust and to guarantee the income from the charges for the Trust. If the auditors' opinion was to establish a new subsidiary then a further decision would be required by the Board.

Further information would be provided to the Board when received.

RESOLVED to note:

- i. **the progress made on the car park charging project and the target implementation date of April 2021;**
- ii. **the possibility that, to achieve the financially efficient treatment of the income and to effectively manage risk, the Trust may need to establish a second trading subsidiary;**
- iii. **that a special Trustee Board meeting may be required in January/February to finalise the financial and governance arrangements for parking income and management.**

54. FINANCE UPDATE

Dorota Dominiczak, Finance Director Alexandra Palace, provided a verbal update on the financial position of the group as considered by the FRRAC on 10 November 2020 and the subsequent announcement of the Culture Fund Recovery (CRF).

Before the receipt of the CRF the Trust was expected to break even in the current year. With the CRF, the Trust was now predicted to achieve a cash surplus into the next financial year which would help enormously as the Trust was not expecting to receive a Gift Aid contribution from the Trading Company in 2021.

The Vice Chair expressed thanks to the senior leadership team for their achievements in such a difficult year. This was echoed by the Chair.

RESOLVED to note the update.

55. APTL BOARD APPOINTMENTS

Louise Stewart, Chief Executive Alexandra Palace, introduced the report as set out. The report highlighted that the appointment of a Non-Executive Director (NED) as Vice-Chair to the APTL Board had created the need for a remuneration scale for independent directors (which Board Members would be considering under the exempt section of the meeting).

RESOLVED that the report be noted.

56. FUNDRAISING UPDATE

Louise Stewart, Chief Executive Alexandra Palace, introduced the report as set out. To date a phenomenal amount of fundraising had been achieved given the difficult year, £4.2m from public fundraising and the CRF.

The Board felt it was important to place on record its thanks to the public for continuing to support the Palace. Louise Stewart explained that social media and press releases were used to thank the public and all funders.

RESOLVED that the report be noted.

57. ANY OTHER UNRESTRICTED BUSINESS THE CHAIR CONSIDERS TO BE URGENT

None

58. FUTURE MEETINGS

26 January 2021 (additional, to be confirmed)

29 March 2021

59. EXCLUSION OF THE PUBLIC AND PRESS

RESOLVED that the press and public be excluded from the meeting for the consideration of items 16-20 as they contain exempt information as defined in Section 100a of the Local Government Act 1972; Para 3 - information relating to the business or financial affairs of any particular person (including the authority holding that information), and Para 5 – Information in respect of which a claim to legal professional privilege could be maintained in legal proceedings.

60. MINUTES

RESOLVED that the exempt minutes of the Alexandra Palace and Park Board held on 14 September 2020 be approved.

61. EXEMPT - DRAFT END OF YEAR REPORT AND ACCOUNTS

The recommendations in the report were approved.

62. EXEMPT - APTL CHAIR'S FEEDBACK REPORT

The recommendations in the report were approved.

63. EXEMPT = APTL REMUNERATION SCALE FOR NON-EXECUTIVE DIRECTORS

The recommendations in the report were approved.

64. ANY OTHER EXEMPT BUSINESS THE CHAIR CONSIDERS TO BE URGENT

None.

CHAIR: Councillor Mike Hakata

Signed by Chair

Date

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